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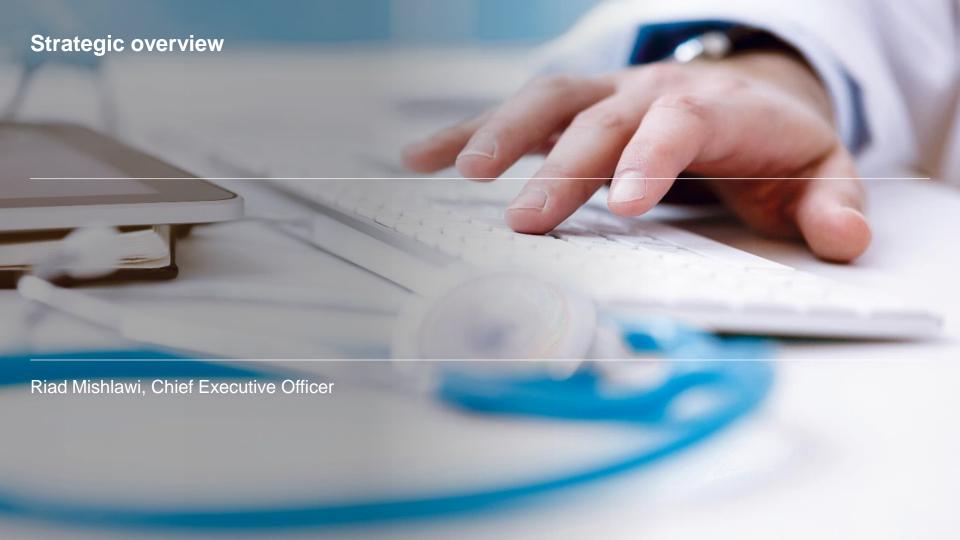
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Delivering a strong first half performance



\$198m

Operating cash flow

1H23 **\$222m**

128¢

Core basic earnings per share

1H23 **129¢** ✓ (1)%

^{1.} Core results are presented to show the underlying performance of the Group, excluding exceptional items and other adjustments set out in Note 5 of the Group consolidated financial statements.

^{2.}Core EBITDA is earnings before interest, tax, depreciation, amortisation, impairment charges, adjusted for exceptional items and other adjustments. Core EBITDA is a non-IFRS measure. See 2024 interim press release for a reconciliation to reported IFRS results.

Executing on four pillars of value creation



A solid platform with a unique business model





Leading market positions

5th largest in the US¹ 2nd largest in MENA²



Large and growing portfolio

+760 products



Expansive manufacturing footprint

29 plants

- Expanded market reach in Europe with entries into Spain and UK
- Maintained strong positions in Injectables and Generics in the US

- Launched 59 products across our markets
- Strengthened product mix in Branded through continued shift towards higher value medicines
- Improved access to diabetes treatments and strengthened our position as a leading supplier of oncology medicines in our Branded business, with 43% growth in revenue from oncology products and 50% from diabetes products

- Adding scale and automation across our sites
- Expanded lyophilisation capacity in Portugal and filling capacity in Italy
- Strengthened local manufacturing capabilities in MENA, particularly in Algeria, Morocco and Tunisia

Building on our successes in H1

^{1.}IQVIA MAT May 2024, includes generic injectable and non-injectable products by sales
2.IQVIA MIDAS Pharma Index MAT May-2024, Does not include hospital or tender business

A solid platform with a unique business model



Adding to the strength of our base business through the Xellia acquisition¹



Diversifies and expands ready-to-use portfolio

- Successful launches to date with great potential, including Vanco Ready[®] (vancomycin)
- R&D center enhances capabilities to develop innovative and generic products primarily in premix RTU bags

Cleveland site offers end-to-end manufacturing capabilities and adds complex technologies



With potential to expand further through greenfield and brownfield projects

Increasingly diverse portfolio and pipeline



>300

products in our pipeline¹ **6**%-**7**%

target spend of Group revenue on R&D

Across the Group we are looking at:

Increasing the complexity of our pipeline through introduction of new technologies

Improving the quality of our filings for higher rate of first pass approvals

Utilising our internal API capabilities to introduce vertically integrated niche products

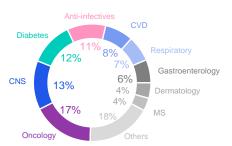


127 projects¹



Branded

141 products¹



 57% of pipeline are first to market and first generic products



Generics

57 programmes¹



 >50% of pipeline has been already filed



- Enhancing ex- US pipeline, representing 46% of total projects
- Adding differentiated products with dosage forms that bring value to customers (eg RTU)

A proven track record and clear strategy for growth



Consistently delivering strong growth

5-year revenue CAGR

+**5**% CAGR

5-year core EBIT growth CAGR

+7% CAGR

Our clear path to continue delivering consistent and profitable growth

Strive for excellence

People and responsibility



Diversify and **differentiate**

Enhance

operational efficiencies and embrace new technologies, maintaining our high-quality levels

Leverage

our broad portfolio and strong commercial capabilities

Develop

a more differentiated pipeline

Expand

into adjacent businesses and geographies

Empower

our people and cultivate a unified culture

Act

responsibly across our local markets and communities

Strong 2024 guidance

Revenue growth:

6%

to 8%

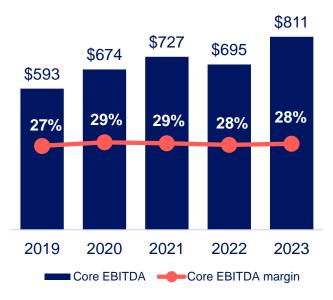
Core operating profit

\$700m to **\$730**m

Strong financial position underpins growth ambition



Consistently delivering industry-leading EBITDA margins and strong cash generation





Strong balance sheet enabling capital deployment to augment growth

Net debt/core EBITDA

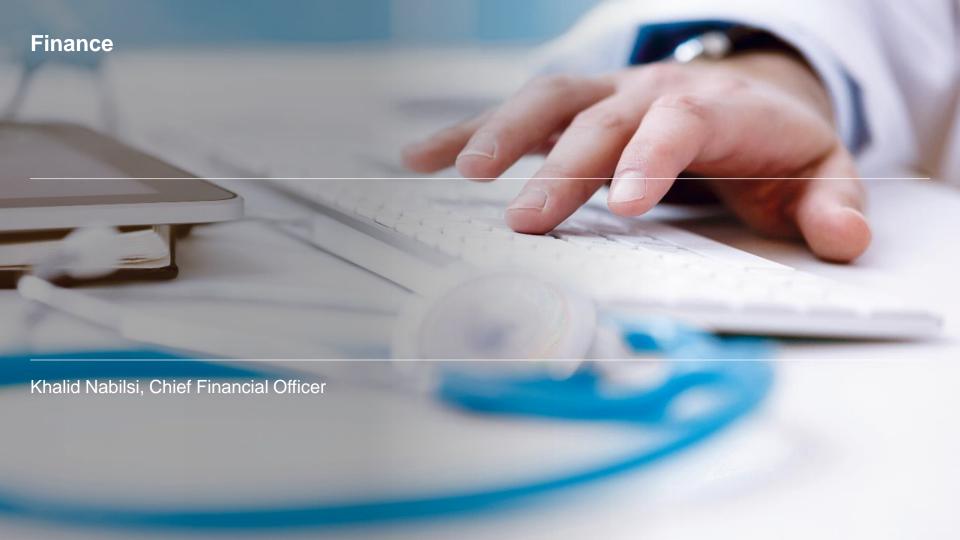
1.3x

Firepower

c.\$**1.5**bn

Xellia acquisition supports long-term growth of Injectables business, adding:

- Portfolio of products with immediate revenue
- Manufacturing capacity and complex technologies
- R&D capabilities



Group financial highlights

	1H23	1H24	% change
Core ¹ revenue	\$1,427 million	\$1,569 million	+10%
Core gross profit	\$733 million	\$756 million	+3%
Core operating profit	\$401 million	\$402 million	0%
Core EBITDA ²	\$451 million	\$453 million	0%
Core profit attributable to shareholders	\$284 million	\$283 million	0%
Core basic earnings per share	129 cents	128 cents	(1)%
Interim dividend per share	25 cents	32 cents	+28%

³ For reported figures refer to the appendix

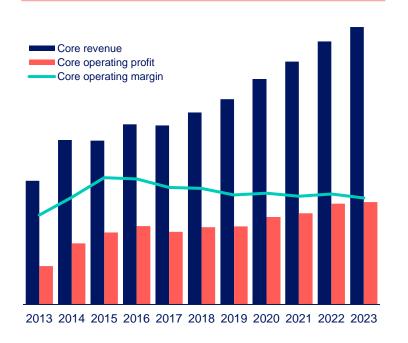
¹ Core results are presented to show the underlying performance of the Group, excluding exceptional items and other adjustments set out in Note 5 of the Group condensed consolidated interim financial statements

²Core EBITDA is earnings before interest, tax, depreciation, amortisation, impairment charges, adjusted for exceptional items and other adjustments. Core EBITDA is a non-IFRS measure. See 2024 interim press release for a reconciliation to reported IFRS results. Core EBITDA for the twelve months ending 30 June 2024, which is used in the calculation of net debt to core EBITDA, was \$813 million

Injectables



Core revenue and core operating profit performance over 10 years



Core revenue and core operating profit performance for 1H 2024

1H 2024 revenue \$609 m

+4%

1H 2024 core operating profit \$221m

1H 2024 core operating margin **36.3%**

(1H23: 37.8%)

Revenue

- Good demand in North America for base portfolio and recent launches
- Strong demand for own products in Europe in established and new markets
- Good growth in MENA across most markets, benefitting from biosimilars and new launches
- Lower revenue from our CMO business due to timing of contracts. Expect second half weighting

Core operating profit

- Product mix
- Higher employee costs

Branded



Core revenue and core operating profit performance over 10 years



Core revenue and core operating profit performance for 1H 2024

1H 2024 revenue \$419m +12%

1H 2024 core operating profit \$129m +24%

1H 2024 core operating margin **30.8%** (1H23: 27.7%)

Revenue

- Strong growth across all markets
- \oplus Benefitting from our focus on high value chronic medications
- + Pull forward of tenders, primarily for oncology products

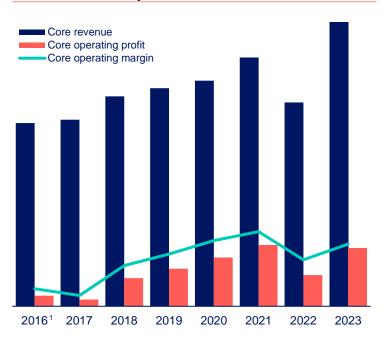
Core operating profit

- Improvement in product mix
- Currency devaluation in Egypt

Generics



Core revenue and core operating profit performance since Columbus acquisition



Core revenue and core operating profit performance for 1H 2024

1H 2024 revenue \$528m +15%

1H 2024 core operating profit \$104m (15)%

1H 2024 core operating margin **19.7%** (1H23: 26.5%)

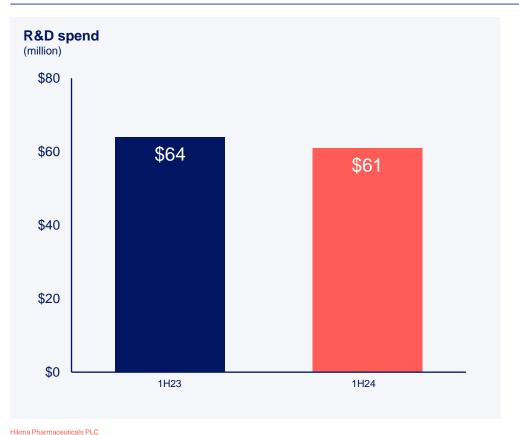
Revenue

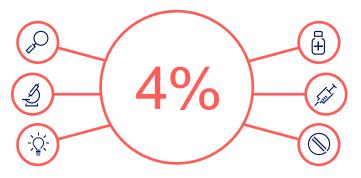
- Strong performance from the base business with improving volumes
- Authorised generic of sodium oxybate continues to generate good revenue

Core operating profit

Higher royalties payable on authorised generic of sodium oxybate

Expanding and enhancing our product pipeline





of Group core revenue invested in R&D

Continue to invest in building a pipeline of differentiated products.

Continuing to invest in the maintenance, upgrade and expansion of our facilities across the Group

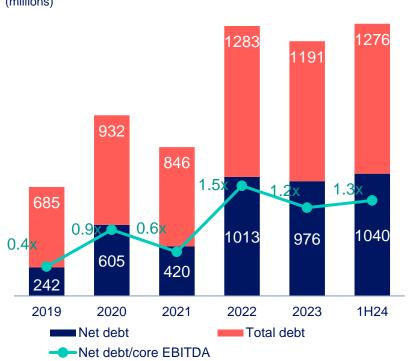




Cash flow and balance sheet

Debt and leverage

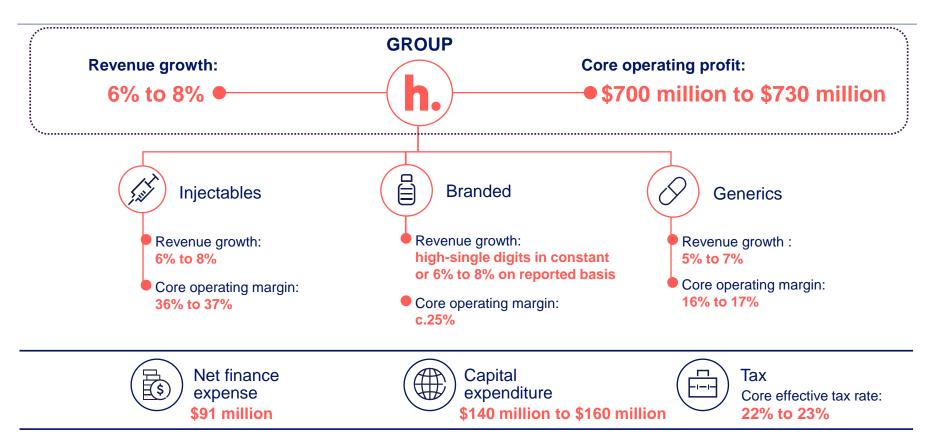
(millions)



Operating cash flow

	June 2023	June 2024
Operating cash flow	222	198
Operating cash flow/revenue	16%	13%

Upgraded 2024 full year guidance









Group reported financial highlights

	1H 2023	1H 2024	% change
Revenue	\$1,427 million	\$1,569 million	+10%
Gross profit	\$715 million	\$756 million	+6%
Operating profit	\$245 million	\$351 million	+43%
Profit attributable to shareholders	\$131 million	\$226 million	+73%
Basic earnings per share	59 cents	102 cents	+73%