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# Continued strategic progress and achieved strong Group core revenue and profit growth

### **Ongoing strategic progress:**



Resilient broad portfolio delivering results across three business segments



Continued to develop our pipeline through R&D and partnerships



Expanded our portfolio with successful new launches



Continued to engage with the communities in which we operate and make progress on controlling our environmental impact

### **Strong financial performance:**

Core<sup>1</sup> revenue

\$1,216m

1H20 **\$1,132m +7%** 

Core operating profit

\$309m

1H20 **\$284m +9%** 

Core operating profit margin

25.4%

1H20 **25.1%** 

Operating cash flow

**\$224**m

1H20 **\$292m** 

Core basic earnings per share

96.5¢

1H20 **85.3¢ +13%** 

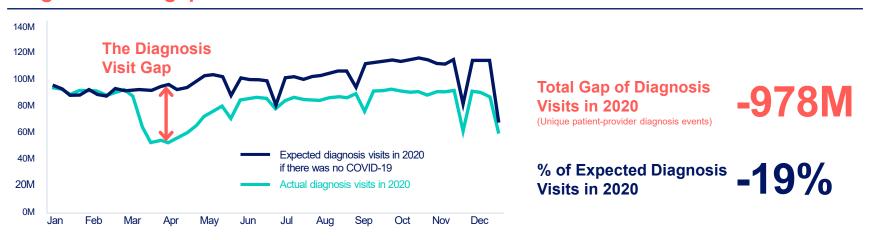
<sup>&</sup>lt;sup>1</sup> Core results are presented to show the underlying performance of the Group, excluding exceptional items and other adjustments



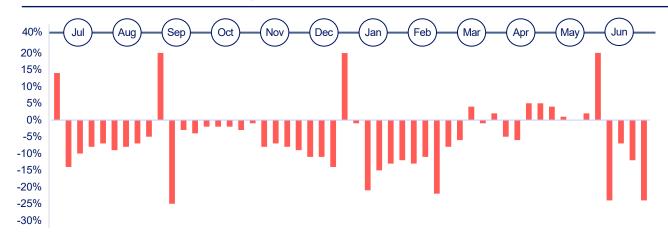
# The US market continues to face some volatility



### Diagnosis visit gap<sup>1</sup>



### Impact on elective surgeries in the US<sup>1</sup>

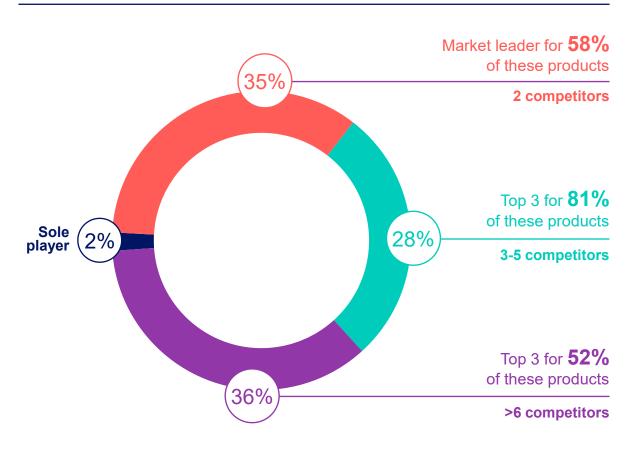


- Patients are being cautious to enter hospitals
- Fewer diagnostic tests were administered in 2020 and this trend continues in 1H21
- Missed diagnosis visits have a direct effect on prescription utilization, elective procedures
- Vaccine deployment and other triggers will influence how and when the gap will close, or a new baseline is set

# Benefitting from broad portfolio and flexible manufacturing



#### US Injectables revenue by competition and revenue contribution<sup>1</sup>



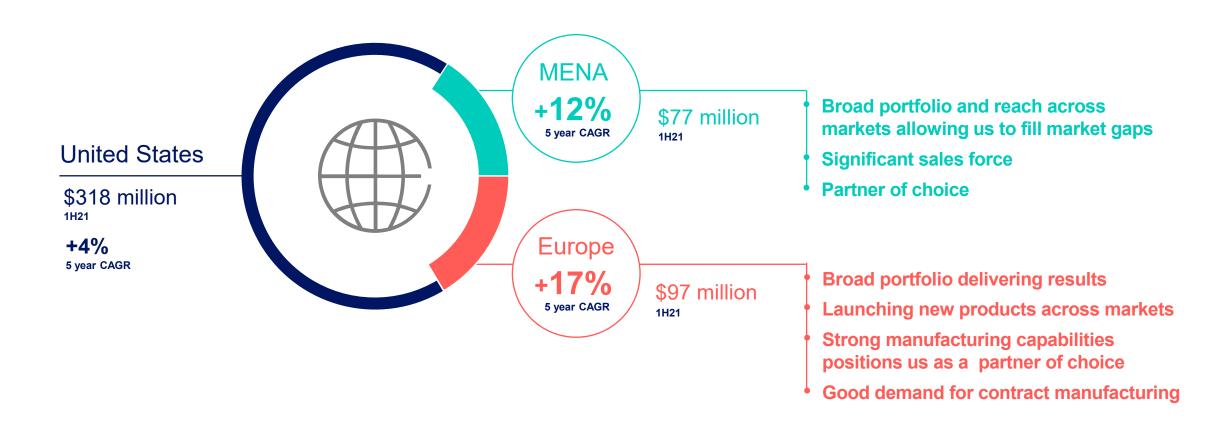


<sup>2</sup> As at July 2021

<sup>&</sup>lt;sup>1</sup> Revenue based on 1H 2021 US Injectables revenue, does not include contract manufacturing. Competitors based on IQVIA MAT May 2021

# Strong growth in MENA and Europe supporting overall Injectable segment



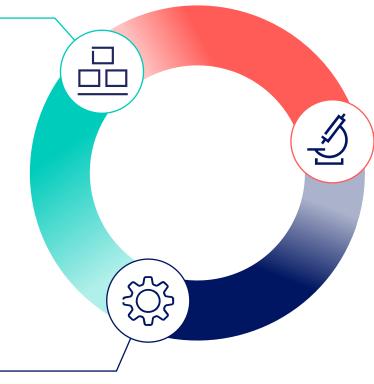




# Strength and resilience of this business is delivering results

### **Strong foundation**

- Continued to drive demand for our differentiated portfolio
- Manufacturing flexibility enabling us to capture market opportunity



### **Expanding portfolio**

- Successfully launching new products
- Increasing differentiation by building specialty portfolio
- Exceptional contribution from new launches

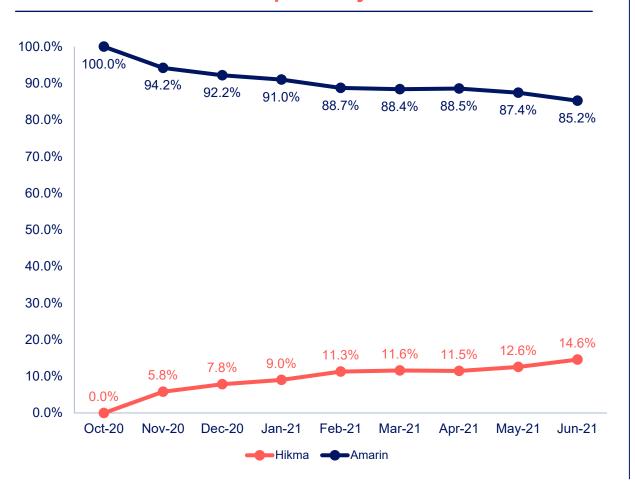
### **Driving efficiencies**

- · Identified portfolio optimization opportunities
- Continued to improve service levels and achieve manufacturing efficiencies

# Strong commercial capabilities enabling us to capture market share



### Gradual increase in icosapent ethyl market share<sup>1</sup>



### Good progress with generic Advair Diskus® launch

We secured strategic business and are confident in our ability to achieve target market share

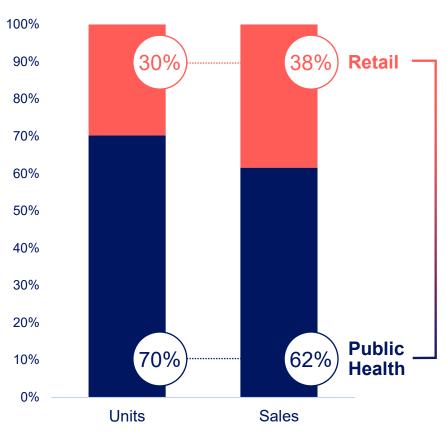


Volume growth will appear as customers work through incumbent inventory

## Leveraging our position as a leading supplier of nasal sprays in the US



#### Naloxone HCI market overview<sup>1</sup>



- Increasing access to important medication through retail and government business
- Building Hikma Community Health as a vehicle for broad education initiatives
- Leveraging our position as leading supplier of nasal sprays and commercial expertise to meet patient needs
- Builds upon Hikma Specialty experience with branded retail sales





"There is an urgent need for additional resources to combat this epidemic, and KLOXXADO™ will provide an important new tool for those on the front lines of this fight."

DESIREE CREVECOEUR-MACPHAIL<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Hikma internal analysis

<sup>&</sup>lt;sup>2</sup> Ph.D., Assistant Professor of Psychology, Chapman University and former Director of Quality Assurance and Utilization Management for the Los Angeles Centers for Alcohol and Drug Abuse



# Delivering growth in Tier 1 markets and benefitting from strong commercial capabilities



### Selected MENA markets by size<sup>2</sup>



#### Saudi Arabia

- Benefitted from the flexibility of our manufacturing and commercial operations
- Resilient performance from broad portfolio

### **Egypt**

- Some COVID-19 related demand and pullforward of demand for certain products
- Good performance from broader portfolio

#### **Algeria**

- Improved management of commercial strategy and stock levels at wholesalers delivering results
- Captured market opportunities due to competitor disruptions
- Launched first product from new oncology plant



# **Group financial highlights**

	1H20	1H21	% change
Core <sup>1</sup> revenue	\$1,132 million	\$1,216 million	+7%
Core gross profit	\$577 million	\$616 million	+7%
Core operating profit	\$284 million	\$309 million	+9%
Core EBITDA <sup>2</sup>	\$328 million	\$358 million	+9%
Core net income	\$205 million	\$223 million	+9%
Basic earnings per share <sup>3</sup>	87.6 cents	107.4 cents	+23%
Core basic earnings per share <sup>3</sup>	85.3 cents	96.5 cents	+13%
Interim dividend per share	16 cents	18 cents	+13%

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<sup>&</sup>lt;sup>1</sup>Core results are presented to show the underlying performance of the Group, excluding exceptional items and other adjustments. Core results are a non-IFRS measure and a reconciliation to reported IFRS measures is provided in our 2021 interim results press <sup>2</sup>Core EBITDA is earnings before interest, tax, depreciation, amortisation, impairment and exceptional and other items. EBITDA is a non-IFRS measure, see 2021 interim press release for a reconciliation to reported IFRS results. Core EBITDA is calculated for trailing twelve months ended 30 June 2021

<sup>&</sup>lt;sup>3</sup> In June 2020, Hikma purchased 12.8 million ordinary shares from Boehringer Ingelheim, which are being held in treasury.

# Injectables







Operating margin					
	1H20	1H21	Change	1H21 constant currency	Change
Reported	39.6%	35.6%	(4.0)p	37.4%	(2.2)p
Core	42.1%	38.0%	(4.1)p	39.9%	(2.2)p

#### Core revenue

Good growth in MENA, reflecting good demand for our portfolio and biosimilars

Strong growth in Europe, reflecting good demand for contract manufacturing and new launches

Launched new products across all markets

Reduced demand for COVID-19 related products in the US vs strong 1H20

Slowdown in elective surgeries

### **Core operating profit**

Less favourable product mix in the US

Negative foreign exchange movements in MENA

### **Generics**







Operating margin				
	1H20	1H21	Change	
Reported	27.6%	33.5%	5.9pp	
Core	19.5%	25.0%	5.5pp	

Operating margin

#### Core revenue

Good demand for differentiated products

Strong contribution from new launches

Increased competition on certain products

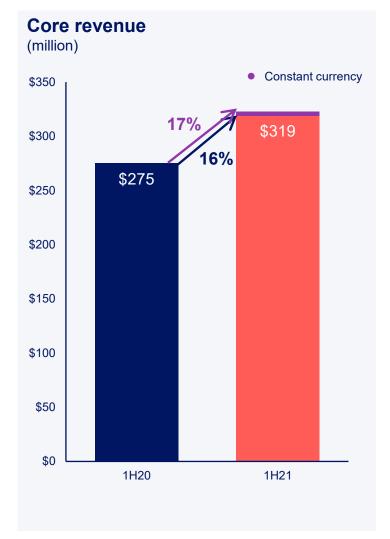
#### **Core operating profit**

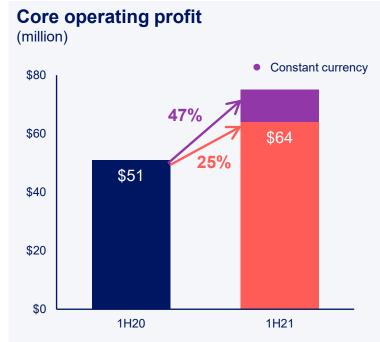
(+) Improved product mix driven by new launches

Lower operating expenses due to timing of R&D spend

### **Branded**







Operating margin					
	1H20	1H21	Change	1H21 constant currency	Change
Reported	16.7%	18.5%	1.8pp	21.7%	5.0pp
Core	18.5%	20.1%	1.6pp	23.2%	4.7pp

#### Core revenue

Good growth in Tier 1 and other markets

Benefitting from our local presence in Algeria

Continued demand in Egypt for COVID-19 related products

Captured opportunities in the private market in Saudi Arabia

More balanced distribution of revenue across the year

### **Core operating profit**

(+) Improvement in product mix

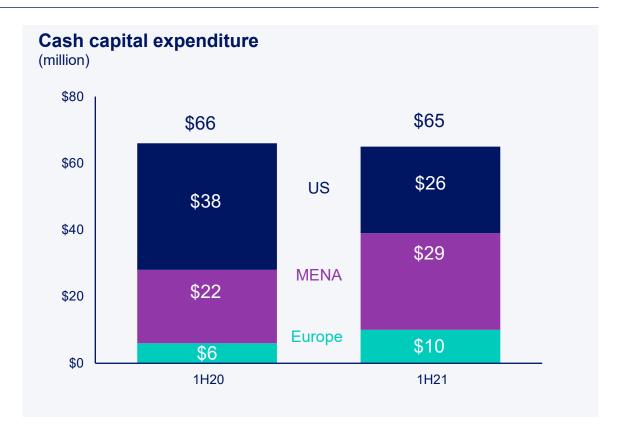
Increase in SG&A and foreign exchange losses

# **Core R&D and capital expenditure**





 The slight decreased reflects timing of spend. Expect higher investment in the second half of the year



- Upgrading, expanding packaging and adding new technologies in US
- Strengthening and expanding manufacturing and warehousing capabilities in MENA
- Expanding and strengthening capabilities in Europe

### Cash flow and balance sheet

### **Debt and leverage**

(millions)



### **Operating cash flow**

	Jun-20	Jun-21
Operating cash flow	292	224
Operating cash flow/core revenue	26%	18%

# Raised 2021 guidance

### Injectables





Branded



- Revenue: mid-single digits
- Core operating margin: 37% to 38%

- Generics
- Revenue: \$810 million to \$830 million
- Core operating margin: 22% to 24%

- - Revenue growth in constant currency:

mid-single digits

### Net finance expense



Net finance expense: c.\$50 million

## Capital expenditure



Capital expenditure: \$140 million to \$160 million

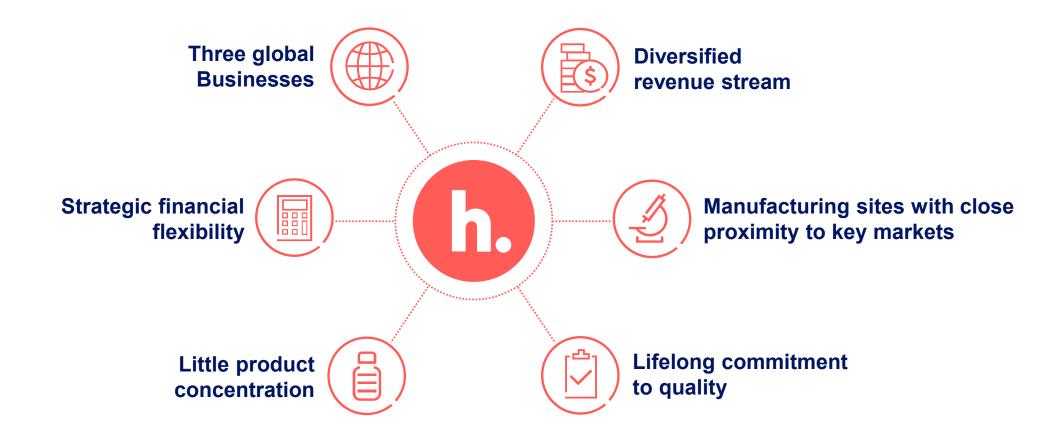
#### Tax



Core effective tax rate: 22% to 23%



# Hikma is well positioned to deliver sustainable growth





### 1H21 exceptional items and other adjustments

# **Bridge between 1H21 core and reported operating profit** (million)

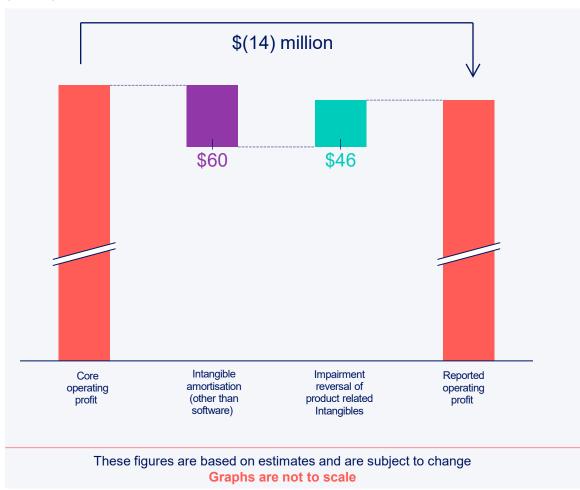


# Bridge between 1H21 core and reported net income (million)

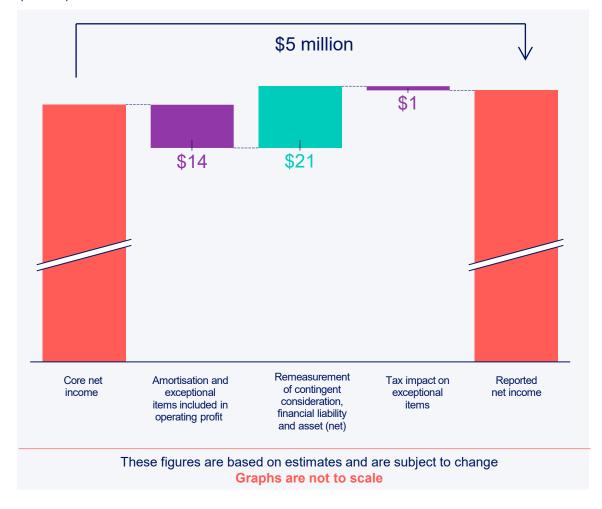


### 2021 expected exceptional items and other adjustments

# **Bridge between 2021 core and reported operating profit** (million)

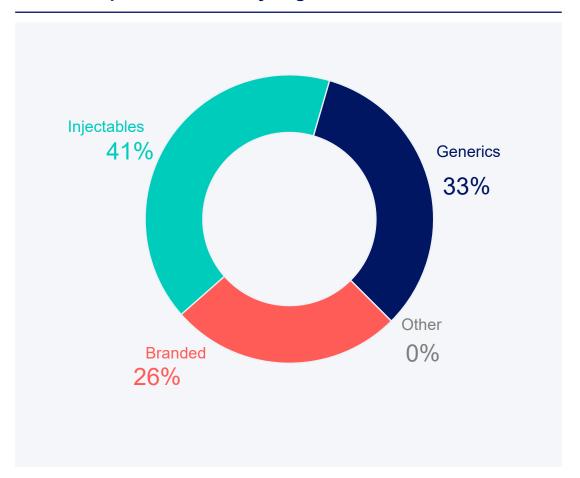


# **Bridge between 2021 core and reported net income** (million)

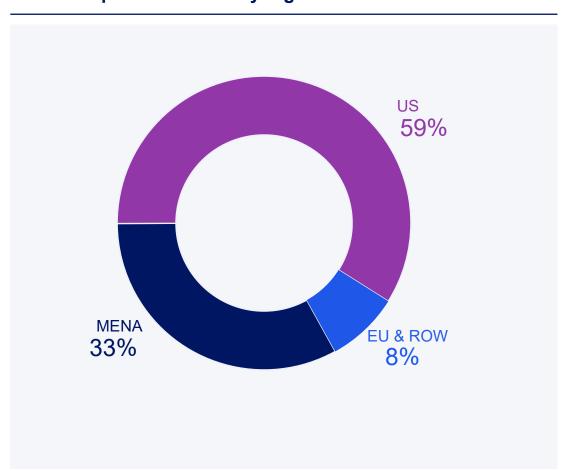


# Group core revenue by segment and region

**1H21 Group core revenue by segment** 



1H21 Group core revenue by region



### **Core finance expense**

#### **1H21 core finance expense**

